#### Appendix II

## Children's Services

## Table 1

November Cumulative Days Lost P Predicted Year End as a Comparison to No Cumulative Days Lost Pe Predicted Year End as at FTE Days 01 April 2012 to 30 I Comparis	Per FTE at (31 March 201 vember 2011: r FTE (31 March 2012) Lost: November 2012	):	7.77 12.21 7.12 11.04 19,182.8			
01 April 2011 to 30 l		Day FTE Pre End	18,083.2 mulative ys Lost Per dicted Year d as at (31 rch 2013):	+ / - Variance from 2012/13 Corp. Target (8.5 days)	FTE Days lost over period	Average FTE Over Period (Cumulative)
Learning Skills & Universal Services	6.91		10.86	2.36	6754.7	976.9
Partnership Development & Business Support	6.76		10.63	2.13	759.3	117.5
Safeguarding Specialist and Targeted Services (including Social work)	8.52		13.40	4.9	10784.5	1276.4
Strategy Performance & Commissioning	7.69		12.09	3.59	884.3	111.8

# Table 2 Long Term Sickness Cases

Service Area	Cases
Child Social Work	31
Early Help Services	17
Leeds PCT	3
Young People & Skills	11
Targeted Services	11
Safeguarding	3
Complex Needs	7
Governance & B Support	2
Performance Management & Improvement	2
Learning Improvement	2
Schools Improvement Teachers	3
Strategy Development	2
Virtual College	2

## Length of Absence

٠	12 months+	2
•	10-12 months	1
٠	7-9 months	8
•	4-6 months	9
•	0-3 months	76

# Top 3 Reasons for long term sickness:

•	<ul> <li>Stress &amp; anxiety.</li> </ul>			
•	Hospitalisation	12		
•	Musculo- skeletal	10		

## Table 3

# Stages 1 to 3 on target and overdue

Personnel Subarea	On Target	Overdue	% Overdue
Child Social Work	109	106	49%
Child Teachers	2	3	60%
Communication &			
Marketing			
Management	2	3	60%
Complex Needs	22	12	35%
Directorate	0	1	100%
Early Help Services	125	43	26%
Early Years PSL	0	1	100%
Early Years Teaching	5	4	44%
Safeguarding	8	15	65%
Learning Improvement	2	9	82%
Learning Sklls	2	1	33%
Leeds PCT	2	1	33%
Performance			
Management &			
Improvement	4	2	33%
Policy & Information	0	4	100%
Governance & B			
Support	14	6	30%
Schools Improvement			
Teachers	1	12	92%
Strategy Development	6	2	25%
Targeted Services	31	15	35%
Virtual College	4	14	78%
Workforce			
Development &			
Change	1	2	67%
Young People &			
Schools	48	11	19%

## Table 4

#### Hearings and Reviews

	2011/12		2012/13		
Directorate	Dismissals	Reviews	Dismissals	Reviews	
Children's Services	10	0	5	0	

## Table 5

# Appeals & Employment Tribunals

Directorate	Appeal	Employment Tribunal
Children Services	1	1

#### Table 6

Service	Cases	Stage 1	Stage 2	Stage 3	Employment Ceased	Satisfactory Improvement
Child Social Work	9	8	0	0	1	0
Child Teachers	1	1	0	0	0	0
Early Help Services	2	1	1	0	0	0
Governance & B Support	1	1	0	0	0	0
Strategic Development & Investment	1	1	0	0	0	0
Targeted Services	1	0	1	0	0	0
Virtual College	3	1	2	0	0	0
Young People & Skills	1	0	1	0	0	0
Total	19	13	5	0	1	0

#### 100 employees with the most instances of sickness absence

#### Table 7

#### Overview of activities taking place to reduce sickness absence:

- Target setting briefing sessions held in hotspot services.
- Challenge meetings with Heads of Services and managers in Youth Service and East Moor taken place.
- Investigating trends in hotpot areas with SMTs.